

**SECRET**

7 May 1948

MEMORANDUM FOR: THE EXECUTIVE DIRECTOR

Subject: Meeting of SANACC Subcommittee on  
Psychological Warfare

1. The SANACC Subcommittee on Psychological Warfare met at 1000 today in Mr. Block's office with the following members present:

Chairman - Mr. Ralph Block	- State Department
Comdr. David Knoll	- Navy Department
Col. Clyde Rich	- Air Force
Col. William McNamee	- Army Department

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2. Commander Knoll and Mr. Block continued their discussion of the type of organization for carrying on psychological warfare intended by 304/6. Again I observed that if there was a more specific definition of what was being discussed, they would probably find that there is very little difference of opinion in their viewpoints of a "coordinating" agency and an "operating" agency.

3. Commander Knoll said that the Navy Department was not so blind as to continue to support the concept of an agency that proved it was not too efficient. Thus, he continued that time would overcome the organizational deficiencies and the proper type of agency would develop "through the evolutionary process."

4. I contended with Commander Knoll that this was not a sound approach for any group like ours to adopt since the objective of a peace-time planning committee should be to come up with the best balanced answer, based upon the lessons of experience, of what will work in time of war. Those of us who had the opportunity of living close to the defense program and development of agencies in 1940 and 1941 realize only too well that much precious time, energy and manpower was wasted and lost because of the trial and error method of developing organizations.

5. Commander Knoll apparently concurred in my observations and he suggested that Mr. Block bring in a paper to the Subcommittee enumerating in concrete manner the various and diverse functions which, in his estimation, are to be conducted under the heading of psychological warfare in time of war, and then the Subcommittee can analyze what portions of these activities

OSD & DOS review(s) completed.

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will be accomplished by existing agencies and what will be done by the central authority in this field. Mr. Block agreed to submit such a paper to the Subcommittee.

6. Attached is SSE-9 given by Mr. Block to the Subcommittee members with the request that each member discuss the contents with his agency and bring back to the Subcommittee written comments. Block observed that the paper mentioned in the previous paragraph will be looked upon as Part II of the attached document.

7. Commander Knoll noted that the Panel on Human Relations of the Committee on Human Resources now formally has adopted the subject of psychological warfare on its agenda.

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MEMBER, ICAPS

Attachment - SSE-9

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<b>TRANSMITTAL SLIP</b>	
10 May 1948 DATE	
<b>TO:</b> Executive Director	
BUILDING	ROOM NO.
<b>REMARKS:</b>  I would appreciate comments on contents of attachment prior to meeting to be held tomorrow (Tues)	
<b>FROM:</b>	
BUILDING	
FORM NO. 36-8 SEP 1946	
(1299)	

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